

City of Oconomowoc

Long Term Financial Plan 2017-2021

Overview

The purpose of the City's Long Term Financial Plan (LTFP) is to set forth a funding roadmap for the City's vision and operations over a five year period. This document assists City leaders in prioritizing initiatives, services provided and capital spending.

The LTFP includes high level operating projections to identify trends and focuses more on the detail of the capital spending over the next five years. It enables the City to identify challenges and opportunities and assists in understanding the long-term impacts of current decisions. The LTFP is a high level plan and is implemented through the City's annual budget process.

Background

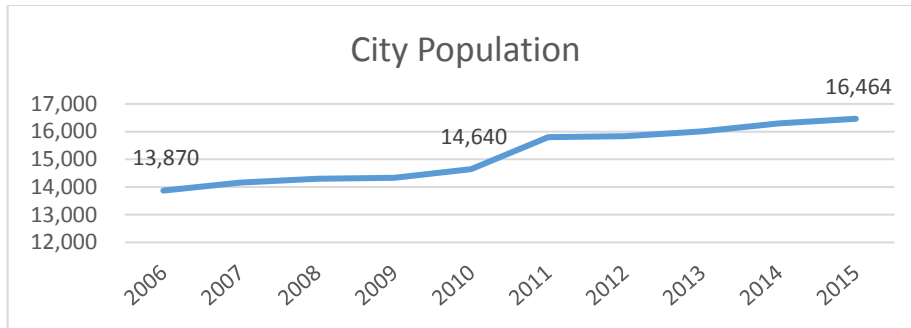
Who We Are - City Services Provided

The City of Oconomowoc is a full service city providing police/fire protection, thoughtful development and economic growth, maintenance of the City's transportation network/infrastructure, utility services, and quality of life services such as park/recreation and the library. The city also has support functions including elected offices, administration, city clerk, planning and economic development.

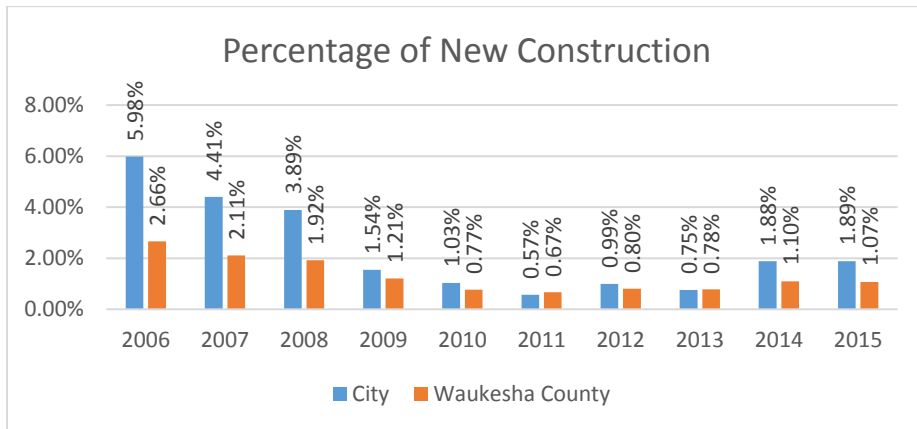
The City's general operations are primarily funded through the property tax levy. The utility services are primarily supported by user fees. These funds are used to carry on the daily operations of the City as well as the continuous investment in the City's capital assets.

Factors Driving City Services Provided

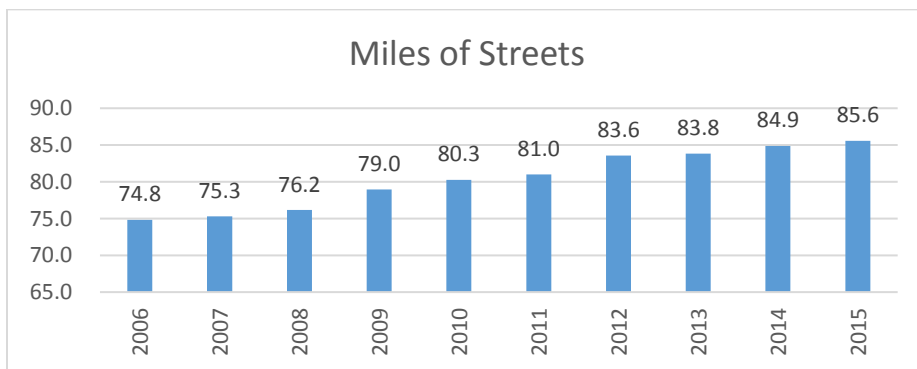
The City is fortunate to be a growing community. Our community also prides itself on the unique quality of life opportunities available. The demand for services from our citizens in conjunction with the growth of our community drives the service levels provided. The City is poised well for continued residential and commercial growth in the future. Following are a few charts that show the growth trends in the City over the last 10 years.



THE CITY'S POPULATION HAS GROWN 19% OVER THE LAST 10 YEARS. ASSUMING THIS SAME RATE OF GROWTH THE CITY'S POPULATION IN 2025 COULD BE 19,600. – AN INCREASE OF 3,100 PEOPLE.



THE CITY'S NEW CONSTRUCTION GROWTH HAS EXCEEDED WAUKESHA COUNTY'S IN 8 OUT OF THE LAST 10 YEARS.



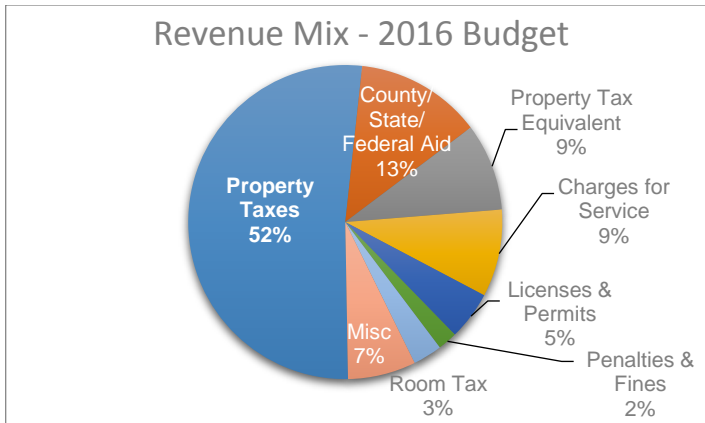
MILES OF STREETS HAS GROWN 14% OVER THE LAST 10 YEARS.

Challenges

There are challenges to providing services to our citizens at a level that is desirable and affordable. Communities face challenges with rising costs of expenses as well as limited funding growth.

Funding Sources

The City has a variety of revenue sources used to fund services shown in the following chart. Property taxes are the City's largest funding source. Many of the other revenue sources are based on factors outside of the City's direct control. For example state aid is controlled by the state budget and funding formulas, property tax equivalent is based on a PSC formula and permits and room tax are influenced by the economy. Other funding is affected by people's behaviors such as penalties and fines through the police department or recreation program fees.



52% - PROPERTY TAX IS THE CITY'S MAJOR FUNDING SOURCE

41% - OTHER FUNDING SOURCES ARE LARGELY CONTROLLED BY OUTSIDE FACTORS SUCH AS THE ECONOMY, USERS OF THE SERVICE OR OTHER ENTITIES

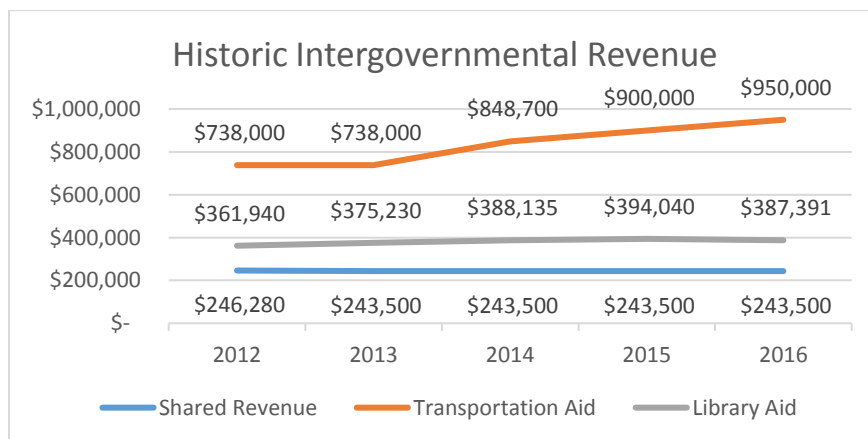
Property Tax Levy & Levy Limits

The City's property tax levy is restricted by the State of Wisconsin through the enforcement of levy limits on local governments. This restriction on the City's largest funding source is challenging. The current law restricts levy increases to 0% or the percentage of growth (net new construction) in the community, whichever is greater. An adjustment can be added to a community's limit for debt issuances and the closure of TIF districts. The law also allows the carry forward of unused levy capacity with certain restrictions and limitations.

Oconomowoc is fortunate to have had growth in the past and is positioned for growth in the future. This growth will help pay for existing service cost increases, but we will be challenged to also fund the increased service demands caused by that same growth.

Intergovernmental Funding

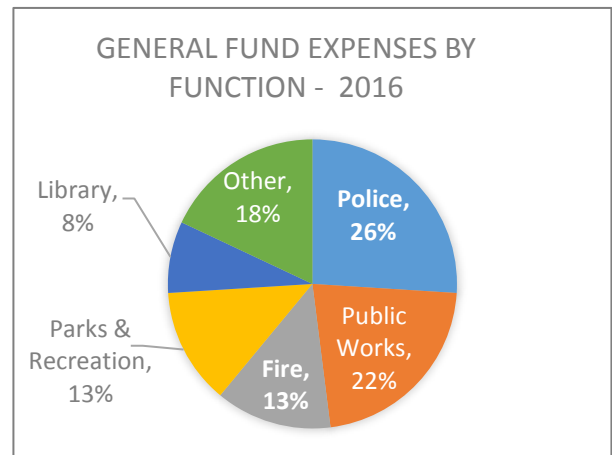
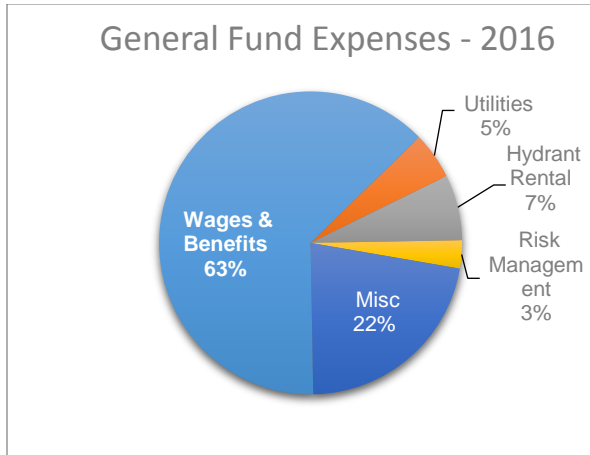
The City receives about 13% of funding from other governments including the State of Wisconsin, Waukesha County and the federal government. The three primary sources being shared revenue and transportation aid from the State of Wisconsin as well as county/intersystem library aids. Shared revenue is determined by the State of Wisconsin and has been frozen for a number of years. Transportation aid is determined by the State using a formula based on average spending over a period of time. And finally library aid is determined by Waukesha County and the Library System.



THE CITY'S SECOND LARGEST REVENUE SOURCE IS AID PROVIDED BY OTHER GOVERNMENT ENTITIES.

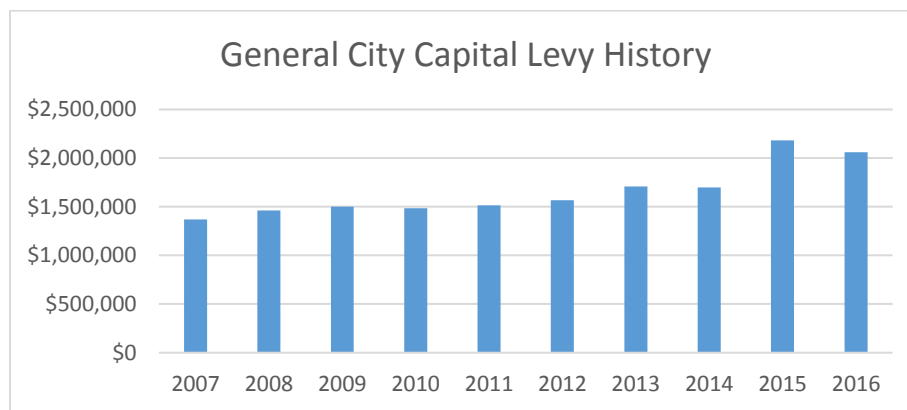
Expenses of the City

The City is in the business of providing services to our citizens. It is not a surprise that the majority of the City's expense is for staffing to provide those services. About 39% of the City's general fund expenses are related to police & fire public safety services.



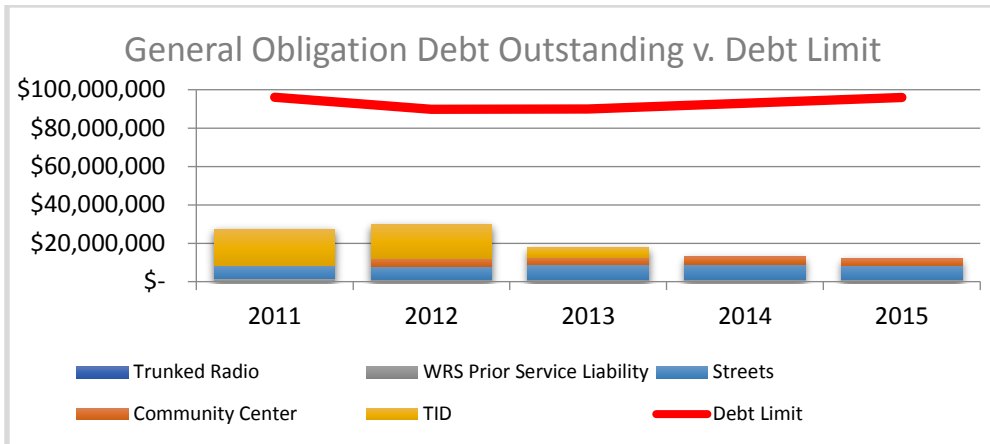
Capital Investment

The City has levied a fairly stable amount for capital over the past ten years. For the 2015 budget, the City was able to levy a higher amount due to the closure of a TIF district.



Debt

The City uses debt conservatively as a funding source for capital projects. The City currently has debt outstanding for the multi-year street projects initiative, the community center construction, WRS prior service liability and trunked radio note. The total amount of outstanding debt funded by the tax levy is \$12.1 million. The State of Wisconsin limits a municipality's debt to 5% of the equalized value of the community. The City is well under the \$96 million in allowed debt capacity.

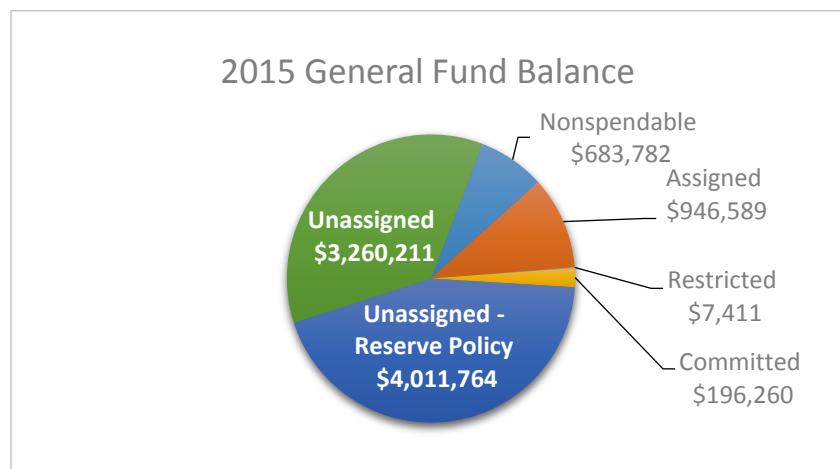


THE CITY'S DEBT LIMIT IN 2015 WAS \$96 MILLION.

THE CITY HAS \$12 MILLION IN OUTSTANDING DEBT – USING 13% OF ITS' LIMIT.

General Fund Reserves

The City's general fund reserves totaled about \$9.1 million at the end of 2015. The majority of these reserves are not available to spend. The City has about \$3.3 million in reserves that the City has flexibility in determining their purpose. The LTFP provides the City with a mechanism to plan for any potential spend down in a thoughtful and deliberate manner.



Five Year Projection

As we plan for the future to ensure financial sustainability, a forecast was developed of operational and capital investments. This projection will assist the City in identifying potential challenges and opportunities ahead.

What does this plan achieve?

This projection highlights the areas of the City's focus over the next five years.

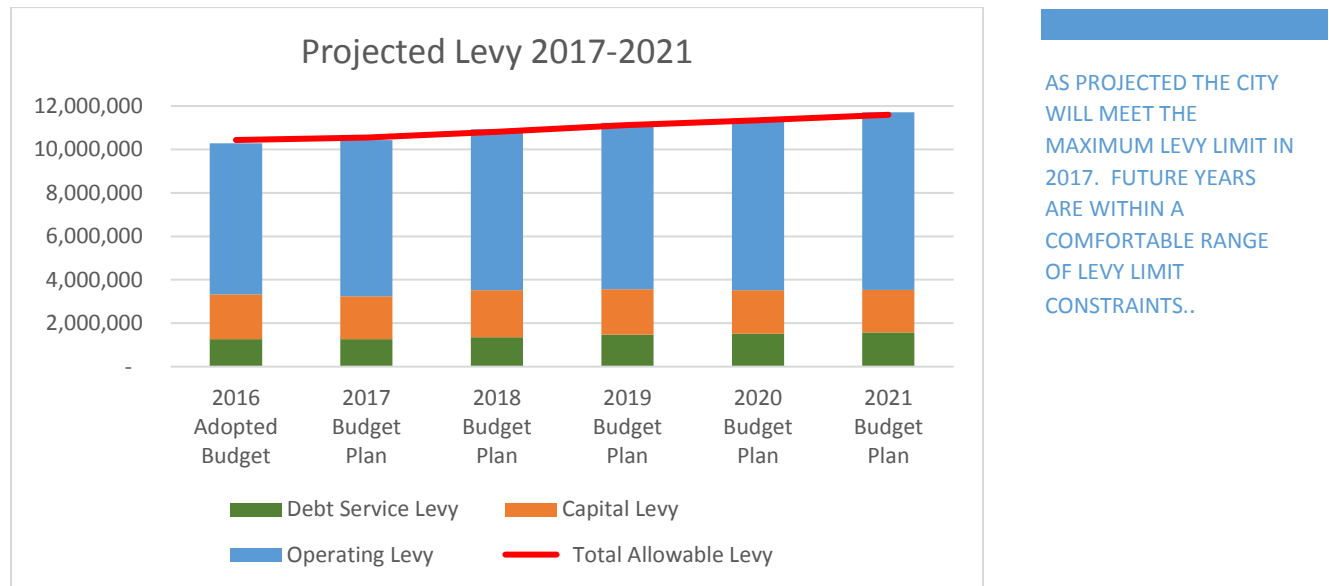
- Enhanced lake experience through the development of the boat launch, park space and playground on Fowler Lake behind City Hall.
- Redesign and reconstruction to improve the function and safety of the City Beach boat launch, parking lot and entrance/exit.
- Reconstruction/redesign of the three major public parking areas in the City's downtown.
- Increase access to recreation opportunities through the acquisition and development of a regional park in the northeast region of the City as well as development of the Wood Creek Park.
- Pedestrian safety and trail development through the completion of the underpass at Highway 67 on Oconomowoc Parkway.
- Construction of a new Justice Facility to expand facilities for the police department.
- Maintenance of transportation network by continuing funding for annual street maintenance with an effort to increase funding gradually to keep pace with cost increases.
- Increased water supply by the addition of new Well #8.

What are some of the future challenges & opportunities?

- Levy limits restrict the City's flexibility in raising additional revenue. However, the City is fortunate to be poised for continued growth which will assist in funding existing services. However, with continued growth the demand for the city services also increases. To meet these service demands, the City will likely need to increase staffing and other operational costs in the future.
- Other major revenue sources such as state aid are not expected to grow at the same pace as expense increases.
- The City has about \$3.3 million in available general fund reserves, with this plan using about \$1.8 million of those reserves for one-time capital expenses.
- The City has been conservative in using debt financing in the past. Debt capacity is available for funding future capital items if necessary.

General City Projection

Below is a chart showing the projected operating and capital spending over the next 5 years. The City will meet the levy limit constraints in 2017. Considering that projections are based on conservative assumptions, the future years (2018-2021) of the projection are within a comfortable range of levy limit constraints.



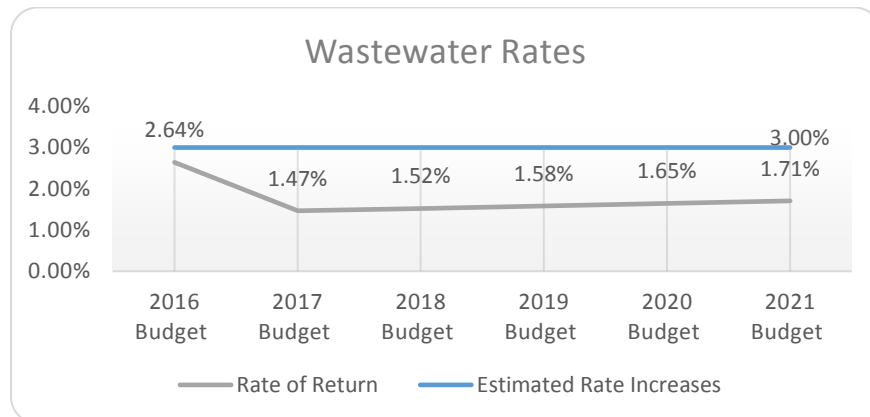
Levy Projection 2017 - 2021

	2016 Adopted Budget	2017 Budget Plan	2018 Budget Plan	2019 Budget Plan	2020 Budget Plan	2021 Budget Plan
Operating Levy	6,946,068	7,181,338	7,417,100	7,661,900	7,915,500	8,181,100
Capital Levy	2,061,500	1,976,300	2,161,100	2,078,400	2,003,000	1,966,800
Debt Service Levy	1,271,767	1,266,080	1,357,100	1,479,527	1,512,923	1,569,949
Total Levy	10,279,335	10,423,718	10,935,300	11,219,827	11,431,423	11,717,849
<i>Percent Increase/(Decrease)</i>		1.4%	4.9%	2.6%	1.9%	2.5%
Levy Limit Analysis						
Total Allowable Levy	10,434,334	10,543,553	10,816,650	11,124,286	11,345,691	11,596,011
Under/(Over) Allowable Levy	154,999	119,835	(118,650)	(95,541)	(85,732)	(121,838)

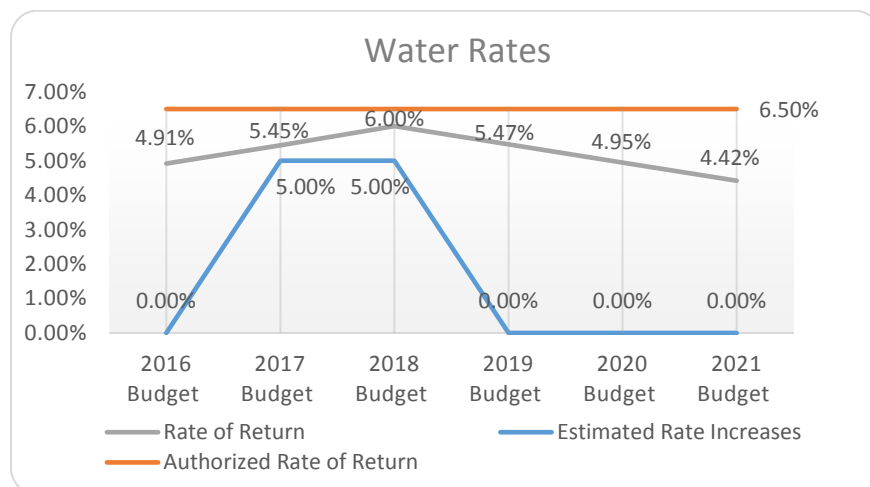
It's important to understand that these projections are high level conservative assumptions. Each year the City updates assumptions based on current information. What we can learn from this projection is that the City will not have significant new funding available for capital needs. It's likely that any new available levy capacity will be needed for operations. Therefore we should continue to look at our capital needs, prioritize our capital investments and determine alternative funding sources for capital projects that we decide to invest in.

Utility Projections

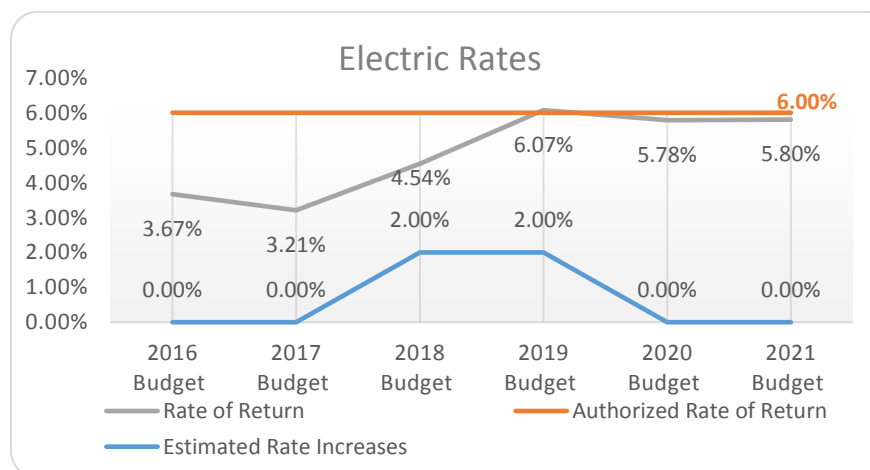
The City owns and operates three utilities – Wastewater, Water and Electric. Each utility is funded by user charges and undergoes a periodic rate review to ensure usage rates keep pace with changes in operational costs. The following charts illustrate the expected increases in user charges as well as the expected rate of return for each utility over the next five years.



A 3% ANNUAL RATE INCREASE IS PROJECTED OVER THE NEXT FIVE YEARS TO FUND THE WASTEWATER UTILITY OPERATIONS & CAPITAL INVESTMENTS.



WE ANTICIPATE A FULL RATE APPLICATION IN 2017 WITH ABOUT A 10% OVERALL INCREASE EFFECTIVE MIDYEAR.



WE ANTICIPATE A FULL RATE APPLICATION IN 2018 WITH ABOUT A 4% OVERALL INCREASE EFFECTIVE MIDYEAR.

Assumptions Used in the Five Year Projection

Following are the major assumptions used in the 2017-2021 operating forecast.

Operating Expenses

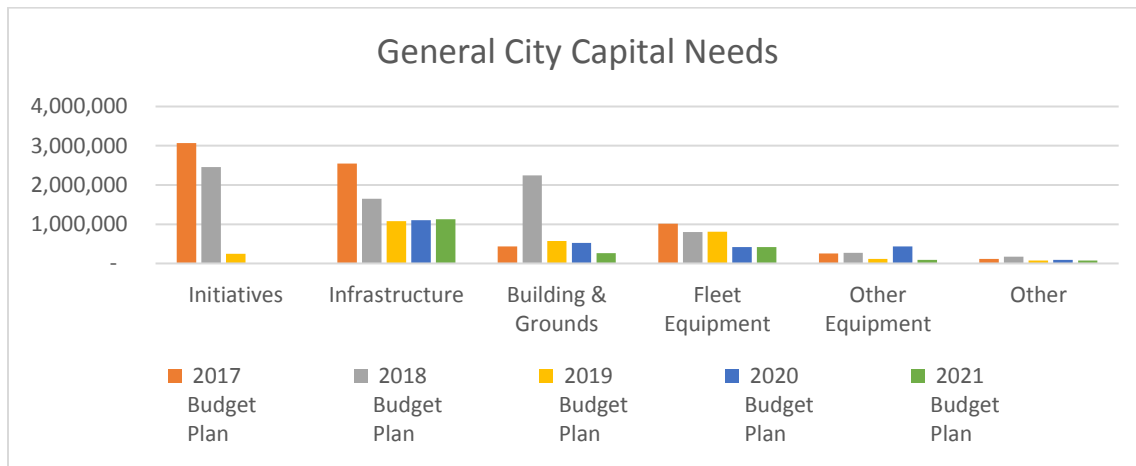
- Current service levels are maintained
- No changes in staffing levels
- Cost of living wage adjustments of 2%
- Health insurance increases of 3%
- Utility cost increases of 3%
- Risk management increases of 2.5%
- All other operating costs increases 1%

Operating Revenue

- No increase in state aid
- Library aid increase of 2.5% per year
- Property tax equivalent payments from utilities would increase 1%
- Net new construction of 1.3% for 2017 & 2% thereafter

General City Capital

The City has a variety of capital projects, but they can be summarized into the following categories: city initiatives, infrastructure, building & grounds, fleet equipment, other equipment, and other. Following is a chart summarizing the projected capital needs over the next 5 years.



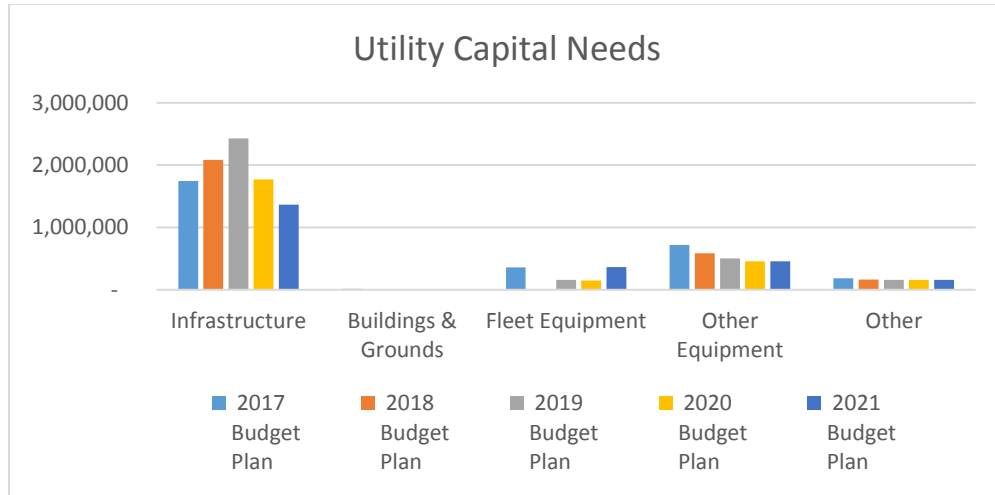
The City has identified alternative funding sources for some of the capital needs identified. Funding sources mainly include grant funds and impact fees.

General City Capital Summary

	2017 Budget Plan	2018 Budget Plan	2019 Budget Plan	2020 Budget Plan	2021 Budget Plan
Initiatives	3,070,000	2,460,000	250,000	-	-
Infrastructure	2,550,000	1,650,000	1,075,000	1,100,000	1,125,000
Building & Grounds	433,600	2,245,000	570,000	521,000	260,800
Fleet Equipment	1,013,400	798,400	810,400	415,000	416,000
Other Equipment	254,000	268,600	117,000	432,000	90,000
Other	114,800	175,000	75,000	95,000	75,000
Total Capital	7,435,800	7,597,000	2,897,400	2,563,000	1,966,800
Other Funding Sources	(5,459,500)	(5,435,900)	(819,000)	(560,000)	-
Levy Funding Needed	1,976,300	2,161,100	2,078,400	2,003,000	1,966,800

Utility Capital

The City Utilities have a variety of capital needs, but they can be summarized into the same major categories. The largest capital investment for the utility is maintenance and expansion of our infrastructure. Following is a chart summarizing the projected capital needs over the next 5 years.



The Utilities mainly fund capital out of reserves and recover the costs through depreciation expense in the rate structure. Some capital items are funded through impact fees or special assessments. As shown in earlier charts, the level of capital spending identified can be supported in the utility’s rate structure with modest increases. The chart below shows the amount of capital spending for the utilities by the funding source identified.

Utility Capital Summary

	2017 Budget Plan	2018 Budget Plan	2019 Budget Plan	2020 Budget Plan	2021 Budget Plan
Wastewater Reserves	320,000	300,000	450,000	440,000	435,000
Water Reserves	630,000	303,000	430,000	813,000	388,000
Electric Reserves	1,771,600	1,230,000	1,370,000	1,280,000	1,520,000
Sewer Availability Charge	-	-	-	-	-
Impact Fees	300,000	1,000,000	1,000,000	-	-
Total	3,021,600	2,833,000	3,250,000	2,533,000	2,343,000

Summary

The City will continue to face challenges in funding operations and capital considering the levy limit restrictions. The information presented in this document provides background for the City to continue discussions regarding the City’s direction and priorities. Circumstances are ever changing. Factors such as the economy, state legislation and unforeseen opportunities can impact our planning efforts. The City will continue to monitor and adjust as we receive new information, rebalancing priorities to meet the City’s goals of making Oconomowoc a community where “Life Comes Naturally Here”.

Appendix

Schedule of Capital

A schedule of capital has been included for general city operations as well as utility operations.

- Schedule of Capital – Levy Funds
- Schedule of Capital – Utility Funds

CITY OF OCONOMOWOC
LONG TERM FINANCIAL PLAN 2017 - 2021
SCHEDULE OF CAPITAL - LEVY FUNDS

Project #	Dept	Type	Description	2017	2018	2019	2020	2021	Funding Source				
									Levy	Debt	GF Reserves	Other	Other Type
1	DPW	Initiative	Pedestrian Parkway - STH 67/Ocon Pkwy	\$ 1,220,000					\$ -	\$ -	\$ 150,000	\$ 1,070,000	Grant
2	Parks	Initiative	NE Regional Park Acquisition	\$ 1,600,000					\$ -	\$ -	\$ -	\$ 1,600,000	Impact - Park
3	Parks	Initiative	Fowler Lake Shoreline - Section 3	\$ 250,000					\$ -	\$ -	\$ 250,000	\$ -	
4	Parks	Initiative	Boat Launch Parking - City Beach		\$ 750,000				\$ -	\$ -	\$ 187,500	\$ 562,500	Grant & Other
5	Parks	Initiative	Boat Launch Development - City Beach		\$ 1,250,000				\$ -	\$ -	\$ 156,250	\$ 1,093,750	Grant & Other
6	Parks	Initiative	Master Park Plan - Pabst Farms		\$ 20,000				\$ -	\$ -	\$ -	\$ 20,000	Impact - Park
7	Parks	Initiative	Wood Creek Park Development		\$ 440,000				\$ -	\$ -	\$ -	\$ 440,000	Impact - Park
8	Parks	Initiative	NE Regional Park Development			\$ 250,000			\$ -	\$ -	\$ -	\$ 250,000	Impact - Park
9	DPW	Infra	Street Maintenance Program	\$ 1,050,000	\$ 1,050,000	\$ 1,075,000	\$ 1,100,000	\$ 1,125,000	\$ 5,400,000	\$ -	\$ -	\$ -	
10	DPW	Infra	Collins Parking Lot - Retaining Wall	\$ 600,000					\$ -	\$ -	\$ -	\$ 600,000	TIF
11	DPW	Infra	Reconstruct North Parking Lot	\$ 900,000					\$ -	\$ -	\$ 900,000	\$ -	
12	DPW	Infra	Reconstruct South Parking Lot		\$ 600,000				\$ -	\$ -	\$ -	\$ 600,000	TIF
103	Police	B&G	Justice Facility		\$ 2,000,000				\$ -	\$ 2,000,000	\$ -	\$ -	
13	City Hall	B&G	HVAC Improvements	\$ 45,000					\$ 45,000	\$ -	\$ -	\$ -	
14	City Hall	B&G	Carpet/Tile Replacement	\$ 40,000					\$ 40,000	\$ -	\$ -	\$ -	
16	City Hall	B&G	Window Replacement			\$ 110,000	\$ 60,000		\$ 170,000	\$ -	\$ -	\$ -	
17	City Hall	B&G	City Hall Security			\$ 70,000			\$ 70,000	\$ -	\$ -	\$ -	
18	City Hall	B&G	City Hall Door Replacement			\$ 25,000			\$ 25,000	\$ -	\$ -	\$ -	
19	City Hall	B&G	Air Conditioning Units				\$ 15,000		\$ 15,000	\$ -	\$ -	\$ -	
20	City Hall	B&G	Office Remodel - Planning				\$ 10,000		\$ 10,000	\$ -	\$ -	\$ -	
21	City Hall	B&G	City Hall Exterior Cleaning & Tuckpointing					\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	
22	DPW	B&G	Storage Yard Development - Phase 2			\$ 175,000			\$ -	\$ -	\$ 175,000	\$ -	
23	Finance	B&G	Remodel/Furniture -Clerk/Finance Area	\$ 70,000					\$ 70,000	\$ -	\$ -	\$ -	
24	Fire	B&G	Driveway & Parking Are Repaving - FD1	\$ 20,000					\$ 20,000	\$ -	\$ -	\$ -	
25	Fire	B&G	Furnace - FD1	\$ 6,600					\$ 6,600	\$ -	\$ -	\$ -	
26	Library	B&G	Sidewalk Replacement - Library	\$ 50,000					\$ 50,000	\$ -	\$ -	\$ -	
27	Library	B&G	Grounds Update & Irrigation System	\$ 17,000					\$ 17,000	\$ -	\$ -	\$ -	
28	Library	B&G	Boiler Replacement	\$ 70,000					\$ 70,000	\$ -	\$ -	\$ -	
29	Library	B&G	Pneumatic Control System		\$ 75,000				\$ 75,000	\$ -	\$ -	\$ -	
30	Library	B&G	Bay Window Replacement				\$ 75,000		\$ 75,000	\$ -	\$ -	\$ -	
31	Library	B&G	Sliding Door Replacement				\$ 36,000		\$ 36,000	\$ -	\$ -	\$ -	
32	Library	B&G	Book Shelving - Children's					\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	
33	Library	B&G	Skylight Ceiling Tile Repair					\$ 10,800	\$ 10,800	\$ -	\$ -	\$ -	
34	Parks	B&G	Tree Replacement - EAB	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 95,000	\$ -	\$ -	\$ -	
35	Parks	B&G	Tennis Courts - Lily Road Park	\$ -	\$ 100,000				\$ 100,000	\$ -	\$ -	\$ -	
37	Parks	B&G	Outfield Renovation - Roosevelt Field		\$ 50,000				\$ 50,000	\$ -	\$ -	\$ -	
38	Parks	B&G	Tennis Courts - Fowler Park	\$ 100,000					\$ 100,000	\$ -	\$ -	\$ -	

Project #	Dept	Type	Description	2017	2018	2019	2020	2021	Levy	Debt	GF Reserves	Other	Other Type
39	Parks	B&G	Backstop - Chaffee Road Park			\$ 10,000			\$ 10,000	\$ -	\$ -	\$ -	
40	Parks	B&G	Community Center Improvmts/Replcmnts				\$ 100,000		\$ -	\$ -	\$ -	\$ 100,000	Other
41	Parks	B&G	Tennis Courts - Westover Park				\$ 100,000		\$ 100,000	\$ -	\$ -	\$ -	
42	Parks	B&G	Canoe Launch - Blain Street				\$ 25,000		\$ -	\$ -	\$ -	\$ 25,000	Impact - Park
43	Parks	B&G	Canoe Launch - River Knoll Park				\$ 20,000		\$ -	\$ -	\$ -	\$ 20,000	Impact - Park
44	Parks	B&G	Shoreline Stabilization - Greenland Ave					\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	
45	Parks	B&G	Lighting - Riverside Park				\$ 15,000		\$ 15,000	\$ -	\$ -	\$ -	
46	Parks	B&G	Playground Equipment - St. Pauls Park					\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	
47	Parks	B&G	Shoreline Stabilization - Chestnut Street				\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	
48	Parks	B&G	Shoreline Stabilization - Grove Street				\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	
49	Parks	B&G	Parkview Place Master Plan				\$ 20,000		\$ 20,000	\$ -	\$ -	\$ -	
50	Parks	B&G	Internal Trail - Roosevelt Park					\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	
51	Parks	B&G	City Beach Water Feature - Slide					\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	
52	Parks	B&G	Fencing - Champion Fields #1			\$ 60,000			\$ 60,000	\$ -	\$ -	\$ -	
53	Parks	B&G	Tennis Courts - Blain Street Park			\$ 100,000			\$ 100,000	\$ -	\$ -	\$ -	
54	Parks	B&G	Improvements - Hickory Creek North Park				\$ 25,000		\$ -	\$ -	\$ -	\$ 25,000	Impact - Park
55	Ambo	Fleet	Ambulance			\$ 327,000			\$ -	\$ -	\$ -	\$ 327,000	Ambo Fund
56	DPW	Fleet	Dump Truck w/ Plow, Wing, Sander	\$ 200,000					\$ 200,000	\$ -	\$ -	\$ -	
57	DPW	Fleet	Truck w/ Plow, Wing, Sander		\$ 210,000				\$ 210,000	\$ -	\$ -	\$ -	
58	DPW	Fleet	Vacuum Sweeper		\$ 310,000				\$ -	\$ 310,000	\$ -	\$ -	
59	DPW	Fleet	Maintenance Van			\$ 45,000			\$ 45,000	\$ -	\$ -	\$ -	
60	DPW	Fleet	Front End Loader			\$ 180,000			\$ 180,000	\$ -	\$ -	\$ -	
61	DPW	Fleet	Pickup Truck - 3/4 Ton			\$ 45,000			\$ 45,000	\$ -	\$ -	\$ -	
62	DPW	Fleet	Truck w/ Plow, Wing, Sander				\$ 205,000		\$ 205,000	\$ -	\$ -	\$ -	
63	DPW	Fleet	Flail Mower					\$ 93,000	\$ 93,000	\$ -	\$ -	\$ -	
64	DPW	Fleet	Pickup Truck 3/4 Ton with Liftgate					\$ 48,000	\$ 48,000	\$ -	\$ -	\$ -	
65	DPW	Fleet	Skidsteer					\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	
66	Fire	Fleet	Fire Engine	\$ 650,000					\$ -	\$ 650,000	\$ -	\$ -	
67	Fire	Fleet	Utility Vehicle		\$ 100,000	\$ 100,000			\$ 200,000	\$ -	\$ -	\$ -	
68	Fire	Fleet	Utility/Command Vehicle					\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	
70	Parks	Fleet	Polar Trac	\$ 50,000					\$ 50,000	\$ -	\$ -	\$ -	
71	Parks	Fleet	Utility Vehicle		\$ 20,000				\$ 20,000	\$ -	\$ -	\$ -	
72	Parks	Fleet	Truck w/ Plow		\$ 45,000				\$ 45,000	\$ -	\$ -	\$ -	
73	Parks	Fleet	Truck				\$ 40,000		\$ 40,000	\$ -	\$ -	\$ -	
74	Parks	Fleet	Polar Trac				\$ 55,000		\$ 55,000	\$ -	\$ -	\$ -	
75	Parks	Fleet	Turf Sweeper					\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	
76	Police	Fleet	Squad Car Replacement	\$ 113,400	\$ 113,400	\$ 113,400	\$ 115,000	\$ 115,000	\$ 570,200	\$ -	\$ -	\$ -	
77	Ambo	Equip	Software & Mobile Computers	\$ 29,500	\$ 15,900							\$ 45,400	Ambo Fund
78	Ambo	Equip	Power Lift Cot			\$ 22,000			\$ -	\$ -	\$ -	\$ 22,000	Ambo Fund
79	Ambo	Equip	Power Lift Cot				\$ 23,000		\$ -	\$ -	\$ -	\$ 23,000	Ambo Fund

Project #	Dept	Type	Description	2017	2018	2019	2020	2021	Levy	Debt	GF Reserves	Other	Other Type
80	DPW	Equip	Asphalt Hot Box				\$ 17,000		\$ 17,000	\$ -	\$ -	\$ -	
81	DPW	Equip	Large Format Copier				\$ 25,000		\$ 25,000	\$ -	\$ -	\$ -	
82	DPW	Equip	Salt Brine Machine					\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	
83	Econ Dev	Equip	Wayfinding Signage Replacement	\$ 40,000								\$ 40,000	Room Tax
84	Fire	Equip	Software & Mobile Computers	\$ 14,500	\$ 47,700				\$ 62,200	\$ -	\$ -	\$ -	
85	Fire	Equip	Protective Clothing		\$ 84,000				\$ 84,000	\$ -	\$ -	\$ -	
86	Fire	Equip	Self Contained Breathing Apparatus (SCBA)				\$ 332,000		\$ -	\$ 332,000	\$ -	\$ -	
87	Library	Equip	Furniture Replacement			\$ 50,000			\$ 50,000	\$ -	\$ -	\$ -	
88	Parks	Equip	Playground Equipment - Bub Heritage Park		\$ 35,000				\$ 35,000	\$ -	\$ -	\$ -	
89	Parks	Equip	Playground Equipment - Blain Street Park	\$ 35,000					\$ 35,000	\$ -	\$ -	\$ -	
90	Parks	Equip	Playground Equipment - Champion Fields					\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	
91	Police	Equip	Radar Replacements - Squads		\$ 36,000				\$ 36,000	\$ -	\$ -	\$ -	
92	Tech	Equip	Clarity Server Replacement	\$ 15,000					\$ -	\$ -	\$ -	\$ 15,000	Tech Fund
93	Tech	Equip	SAN #1 & NAS Replacement	\$ 85,000					\$ -	\$ -	\$ -	\$ 85,000	Tech Fund
94	Tech	Equip	Redundant SAN	\$ 35,000					\$ -	\$ -	\$ -	\$ 35,000	Tech Fund
95	Tech	Equip	Server Replacements		\$ 50,000				\$ -	\$ -	\$ -	\$ 50,000	Tech Fund
96	Tech	Equip	SAN #2 Replacement			\$ 45,000			\$ -	\$ -	\$ -	\$ 45,000	Tech Fund
97	Tech	Equip	SAN Expansion				\$ 35,000		\$ -	\$ -	\$ -	\$ 35,000	Tech Fund
98	DPW	Other	Adaptive Management Program	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000	\$ -	\$ -	\$ -	
99	DPW	Other	GIS Website Software & Upgrades	\$ 35,000					\$ -	\$ -	\$ -	\$ 35,000	Tech Fund
100	Finance	Other	Assessment Revaluation		\$ 100,000				\$ 100,000	\$ -	\$ -	\$ -	
101	Parks	Other	Park & Open Space Plan Update				\$ 20,000		\$ 20,000	\$ -	\$ -	\$ -	
102	Police	Other	Court Interface Software	\$ 4,800					\$ 4,800	\$ -	\$ -	\$ -	
									\$ -	\$ -	\$ -	\$ -	
									\$ -	\$ -	\$ -	\$ -	
Totals				\$ 7,435,800	\$ 7,597,000	\$ 2,897,400	\$ 2,563,000	\$ 1,966,800	\$ 10,185,600	\$ 3,292,000	\$ 1,818,750	\$ 7,163,650	

CITY OF OCONOMOWOC
LONG TERM FINANCIAL PLAN 2017 - 2021
SCHEDULE OF CAPITAL - UTILITY FUNDS

Project #	Dept	Type	Description	2017	2018	2019	2020	2021	Funding Source				
									Wastewater	Water	Electric	Other	Other Type
101	WTTP	Equip	Treatment Plant Upgrades/Replacements	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000	\$ -	\$ -	\$ -	
102	WTTP	Infr	Sewer Main (In Conjunction w/ Streets)	\$ 50,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 750,000	\$ -	\$ -	\$ -	
103	WTTP	Infr	Orchards Pump Station Upgrade	\$ 40,000					\$ 40,000	\$ -	\$ -	\$ -	
104	WTTP	Infr	Metering Station Upgrades	\$ 30,000			\$ 40,000		\$ 70,000	\$ -	\$ -	\$ -	
105	WTTP	Equip	Air Flotation Thickening Equipment Repairs			\$ 50,000			\$ 50,000	\$ -	\$ -	\$ -	
106	WTTP	Fleet	Truck - 1/2 ton					\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	
107	Water	Infr	Water Main (In Conjunction w/ Streets)	\$ 292,000	\$ 180,000	\$ 342,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,414,000	\$ -	\$ -	
108	Water	Infr	Distribution Water Mains & Valves	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 100,000	\$ -	\$ -	
109	Water	Infr	Obsolete Water Service Lateral Replacements	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 100,000	\$ -	\$ -	
110	Water	Infr	Well #3 maintenance	\$ 25,000					\$ -	\$ 25,000	\$ -	\$ -	
111	Water	Infr	New Well #8	\$ 300,000					\$ -	\$ -	\$ -	\$ 300,000	Impact Fees
112	Water	Infr	Well #8 Pumping Station		\$ 1,000,000	\$ 1,000,000			\$ -	\$ -	\$ -	\$ 2,000,000	Impact Fees
113	Water	Infr	Watermain Extension - Lapham Road				\$ 425,000		\$ -	\$ 425,000	\$ -	\$ -	
114	Water	B&G	Well #4 Roof & Door Replacement	\$ 15,000					\$ -	\$ 15,000	\$ -	\$ -	
115	Water	Fleet	Truck - Water Foreman	\$ 60,000					\$ -	\$ 60,000	\$ -	\$ -	
116	Water	Equip	Backup Generators - Wells 4 & 6	\$ 95,000					\$ -	\$ 95,000	\$ -	\$ -	
117	Water	Equip	Water Meters	\$ 70,000	\$ 70,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ 260,000	\$ -	\$ -	
118	Water	Other	Meter Database Conversion	\$ 25,000	\$ 5,000				\$ -	\$ 30,000	\$ -	\$ -	
119	Water	Other	Capital Contingency	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ 40,000	\$ -	\$ -	
120	Electric	Infr	New Services	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 225,000	\$ -	
121	Electric	Infr	Primary Extensions	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 500,000	\$ -	
122	Electric	Infr	Injected Cable Replacement	\$ 100,000	\$ 200,000	\$ 200,000			\$ -	\$ -	\$ 500,000	\$ -	
123	Electric	Infr	Cable Replacement - Blain/Worthington	\$ 250,000					\$ -	\$ -	\$ 250,000	\$ -	
124	Electric	Infr	75 Stepdown/203-204 Conversion	\$ 250,000					\$ -	\$ -	\$ 250,000	\$ -	
125	Electric	Infr	Rehab Electric Service for Schools	\$ 100,000					\$ -	\$ -	\$ 100,000	\$ -	
126	Electric	Infr	Decommission Armour Substation	\$ 25,000					\$ -	\$ -	\$ 25,000	\$ -	
127	Electric	Infr	Transformer 7 Circuit Switcher at Cooney Substation	\$ 100,000					\$ -	\$ -	\$ 100,000	\$ -	
128	Electric	Infr	Decommission Wisconsin Substation		\$ 50,000				\$ -	\$ -	\$ 50,000	\$ -	
129	Electric	Infr	Cable Replacement - West Industrial Park		\$ 250,000				\$ -	\$ -	\$ 250,000	\$ -	
130	Electric	Infr	Second St. Industrial Service Rehab		\$ 120,000				\$ -	\$ -	\$ 120,000	\$ -	
131	Electric	Infr	CB83/CB74 Rebuild Silver Lake Street			\$ 200,000			\$ -	\$ -	\$ 200,000	\$ -	
132	Electric	Infr	System Automation			\$ 300,000	\$ 305,000	\$ 305,000	\$ -	\$ -	\$ 910,000	\$ -	
133	Electric	Infr	Extension of Pabst Farms Feeder #66				\$ 150,000		\$ -	\$ -	\$ 150,000	\$ -	
134	Electric	Infr	Decommission Jefferson Substation				\$ 25,000		\$ -	\$ -	\$ 25,000	\$ -	
135	Electric	Infr	CB86 Feeder Replacement-N Lapham St				\$ 140,000		\$ -	\$ -	\$ 140,000	\$ -	
136	Electric	Infr	Cable Replacement - Lisbon Rd					\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	
137	Electric	Infr	Cable Replacement - North Lake Rd					\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -	

Project #	Dept	Type	Description	2017	2018	2019	2020	2021	Wastewater	Water	Electric	Other	Other Type
138	Electric	Fleet	Truck	\$ 65,000					\$ -	\$ -	\$ 65,000	\$ -	
139	Electric	Fleet	Shop Lift Truck	\$ 96,600					\$ -	\$ -	\$ 96,600	\$ -	
140	Electric	Fleet	Small Aerial Lift Truck	\$ 135,000					\$ -	\$ -	\$ 135,000	\$ -	
142	Electric	Fleet	Truck - Utility Body			\$ 67,000			\$ -	\$ -	\$ 67,000	\$ -	
143	Electric	Fleet	Air Compressor			\$ 23,000			\$ -	\$ -	\$ 23,000	\$ -	
144	Electric	Fleet	Small Dump Truck			\$ 70,000			\$ -	\$ -	\$ 70,000	\$ -	
145	Electric	Fleet	Tandem Dump Truck				\$ 150,000		\$ -	\$ -	\$ 150,000	\$ -	
146	Electric	Fleet	Digger Derrick Truck					\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	
147	Electric	Fleet	Excavator Backhoe					\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	
148	Electric	Equip	UPS Backup - Utility Building	\$ 40,000					\$ -	\$ -	\$ 40,000	\$ -	
149	Electric	Equip	Electric Meters - New & Replacement	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 200,000	\$ -	
150	Electric	Equip	Transformers - New & Replacement	\$ 275,000	\$ 275,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ 1,075,000	\$ -	
151	Electric	Other	Capital Contingency	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 750,000	\$ -	
									\$ -	\$ -	\$ -	\$ -	
Totals				\$ 3,021,600	\$ 2,833,000	\$ 3,250,000	\$ 2,533,000	\$ 2,343,000	\$ 1,945,000	\$ 2,564,000	\$ 7,171,600	\$ 2,300,000	